

ELIAS MOTSOALEDI LOCAL MUNICIPALITY



APPROVED 2024/2025 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) TOP LAYER

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1. EXECUTIVE SUMMARY

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA." The 2024/2025 SDBIP is aligned to the IDP and 'budget. Furthermore, the performance agreements for all senior managers will be aligned to targets as contained in the approved SDBIP.

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, council, municipal manager, senior managers and community."

The reporting cycle will take place as follows:

First quarter: July — September;
Second quarter: -----October – December
Third quarter : January – March
Fourth quarter : April – June

Senior managers shall be responsible for implementation and achievement quarterly and annual targets for their respective departments. Performance management division shall be responsible for consolidation of quarterly and annual reports. Internal audit division shall be responsible for auditing performance reports and portfolio of evidence submitted.

2. VISION, MISSION AND VALUES

The **Vision** of Elias Motsoaledi Local Municipality is:

“The agro-economical and ecotourism heartland”

Motto

The sunshine valley

Mission

- To ensure provision of sustainable services
- To deepen democracy through public participation and communication
- Provision of services in a transparent, fair and accountable manner
- Provide public value for money
- To create a conducive environment for job creation and economic growth

Values

Value	Description
People first	Everybody is empowered within the whole community
Transparency	Invite and encourage public sharing and democratic participation in council's activities.
Commitment	Focus and concentrate on council's core activities in a consistent manner.
Integrity	Conduct council's business in a fair, responsible, flexible, equitable and honest manner.
Accountability	Report regularly to all stakeholders regarding council's actual performance.
Environmental Conscious	Taking care of the sensitive environment to ensure that the vision is achieved.
Empowerment	To be seen to be empowering our people, knowledge is power.
Service excellence	In all aspects of conducting ourselves and our mandate, we will focus on service excellence.
Change	In order to move to a better quality life, something different needs to be done from what is being done now. In this regard change will be the main driver of doing things differently

3. LEGISLATION

Municipal Finance Management Act (MFMA) defines Service Delivery and Budget Implementation Plan (SDBIP) as a detailed plan approved by the Mayor of the municipality to implement the municipality's annual service delivery programme and which must indicate:

- (a) Projections of each month of-
 - (i) Revenue to be collected by source and
 - (ii) Operational and capital expenditure by vote
- (b) Service delivery targets and performance indicators for each quarter.

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after the approval.

The following National Treasury prescriptions, in terms of MFM circular 13, are applicable to Elias Motsoaledi Local Municipality.

1. Monthly projections of revenue to be collected by source
2. Monthly projections to expenditure (operation and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital work plan broken by ward over three years.

4. PROJECTED MONTHLY REVENUE AND EXPENDITURE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This section of the document is based upon the Budget MBRR B1 Schedules that serve as supporting documentation for the budget, in particular Schedules SB 12 - SB 17 and will deal with the following:

Monthly Revenue Projections:	Monthly Expenditure Projections:	Cash Flow Projections:
a. Revenue by source; b. Revenue by vote; c. Revenue in terms of standard classifications.	a. Expenditure by type; b. Overall expenditure: i. By vote ii. In terms of standard classifications c. Capital expenditure: i. By vote ii. In terms of standard classifications	a. Cash receipts by source b. Cash payments by type

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA

TABLE SA 25: APPROVED BUDGET - MONTHLY REVENUE AND EXPENDITURE

R thousand	Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue																	
Exchange Revenue			11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	11,126	133,515	148,355	164,847
Service charges - Electricity			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Service charges - Water			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Service charges - Waste Water Management			1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	12,488	13,052	13,663
Service charges - Waste Management			208	186	29	133	130	79	286	229	342	137	136	—	2,028	2,119	2,217
Sale of Goods and Rendering of Services			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Agency services			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Interest			708	459	994	1,399	1,088	876	658	742	927	1,105	46	923	9,925	10,382	10,855
Interest earned from Receivables			256	1,070	154	969	327	200	218	3,959	110	789	1,133	129	9,404	9,837	10,289
Interest earned from Current and Non Current Assets			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Dividend Income			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Rent on Land			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Rent from Fixed Assets			134	139	212	260	267	142	144	322	436	59	491	249	2,855	2,986	3,123
Licence and permits			1,098	1,014	—	1,988	—	—	—	988	1,524	—	—	91	7,302	7,638	7,989
Operational Revenue			61	61	70	83	91	140	50	85	76	57	91	102	968	1,012	1,059
Non-Exchange Revenue																	
Property rates			5,597	5,597	5,597	5,597	5,597	5,597	5,597	5,597	5,597	5,597	5,597	5,597	67,168	70,257	73,489
Surcharges and Taxes			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits			2,729	11,376	10,872	15,553	13,928	1,879	15,216	13,057	3,277	10,663	8,581	6,869	113,999	129,243	165,188
Licences or permits			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Transfer and subsidies - Operational			136,937	2,800	—	3,970	1,243	122,409	1,935	675	119,035	—	—	1,063	383,099	376,877	303,020
Interest			—	1,280	—	—	1,735	—	—	—	—	—	—	—	9,983	10,421	—
Fuel Levy			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Operational Revenue			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Gains on disposal of Assets			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Other Gains			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Discontinued Operations			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Revenue (excluding capital transfers and contributions)			160,496	35,114	31,109	49,131	36,574	145,568	36,271	37,821	141,987	32,088	29,241	27,323	752,712	782,191	826,641
Expenditure																	
Employee related costs			17,820	17,800	17,830	17,800	17,868	17,837	17,800	17,800	17,803	17,800	17,800	17,769	213,757	221,955	231,154
Remuneration of councillors			2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	28,178	30,096	31,095
Bulk purchases - electricity			10,094	10,094	10,094	10,094	10,094	10,094	10,094	10,094	10,094	10,094	10,094	10,094	127,123	136,536	143,895
Inventory consumed			3,289	2,594	1,613	7,085	1,321	4,694	3,699	2,120	3,377	528	2,126	4,386	37,665	38,908	40,689
Debt impairment			9,535	3,273	7,911	1,764	6,981	10,212	4,770	9,684	29,878	2,173	1,773	39,600	124,419	130,143	136,129
Depreciation and amortisation			4,480	2,277	11,338	2,969	13,352	2,626	1,268	7,955	3,378	1,192	3,893	4,203	59,690	62,436	65,308
Interest			3	26	4	66	2	8	60	90	17	17	17	17	408	1,737	1,815
Contracted services			7,357	5,488	6,735	5,211	7,281	5,670	5,837	5,776	5,437	4,713	5,149	5,548	70,102	68,548	72,159
Transfers and subsidies			812	924	860	845	845	922	977	940	1,297	210	887	1,008	9,404	9,913	10,442
Irrecoverable debts written off			314	451	880	869	848	42	933	578	1,297	887	659	1,259	8,116	8,490	8,880
Operational costs			4,161	6,466	5,846	6,224	5,851	6,406	3,555	5,946	4,448	3,213	4,520	4,578	61,255	59,366	62,056
Losses on disposal of Assets			6	6	5	9	3	0	10	4	3	0	3	3	50	53	55
Other Losses			60,249	51,707	65,163	54,573	66,521	61,255	51,384	63,595	70,703	44,081	54,328	90,825	734,364	768,372	816,686
Total Expenditure			100,247	16,593	34,054	14,442	29,948	84,313	15,093	25,775	71,264	11,982	26,088	63,502	18,347	13,818	9,955
Surplus/(Deficit)			60,249	18,521	17,055	34,689	6,626	61,255	21,178	12,046	70,723	20,106	3,153	13,821	734,364	768,372	816,686
Transfers and subsidies - capital (monetary allocations)			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Transfers and subsidies - capital (in-kind)			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions			60,249	18,521	17,055	34,689	6,626	61,255	21,178	12,046	70,723	20,106	3,153	13,821	734,364	768,372	816,686
Income Tax			121,259	(15,093)	(10,292)	(14,344)	(22,112)	104,755	(15,215)	(20,901)	87,629	(11,982)	(25,990)	(63,349)	114,566	91,127	88,522
Surplus/(Deficit) after income tax			121,259	(15,093)	(10,292)	(14,344)	(22,112)	104,755	(15,215)	(20,901)	87,629	(11,982)	(25,990)	(63,349)	114,566	91,127	88,522
Share of Surplus/Deficit attributable to Joint Venture			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Share of Surplus/Deficit attributable to Minorities			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Share of Surplus/Deficit attributable to municipality			121,259	(15,093)	(10,292)	(14,344)	(22,112)	104,755	(15,215)	(20,901)	87,629	(11,982)	(25,990)	(63,349)	114,566	91,127	88,522
Share of Surplus/Deficit attributable to Associate Intercompany/Parent subsidiary transactions			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) for the year			121,259	(15,093)	(10,292)	(14,344)	(22,112)	104,755	(15,215)	(20,901)	87,629	(11,982)	(25,990)	(63,349)	114,566	91,127	88,522

TABLE SA 26: APPROVED BUDGET - MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue by Vote																
Vote 1 - Executive & Council		15,497	-	-	-	-	21,814	-	-	11,470	-	-	-	48,780	35,407	34,857
Vote 2 - Municipal Manager		19,887	-	-	-	-	14,300	-	-	18,830	-	-	-	53,017	55,456	57,951
Vote 3 - Budget & Treasury		23,906	10,807	5,721	10,739	7,493	19,941	7,803	9,741	31,722	6,521	6,901	6,794	148,089	152,288	149,220
Vote 4 - Corporate Services		20,049	3	5	104	7	16,716	(119)	6	9,645	4	108	158	46,686	48,833	56,225
Vote 5 - Community Services		27,295	12,877	12,886	17,990	14,923	25,134	16,247	15,639	21,837	14,338	9,635	8,935	197,934	218,024	255,705
Vote 6 - Technical Services		62,000	12,772	36,191	11,394	20,643	59,344	12,147	16,322	50,937	11,190	11,617	11,509	316,065	312,098	323,428
Vote 7 - Developmental Planning		6,799	165	68	3	1,343	4,287	71	786	4,960	45	79	82	18,658	16,787	15,506
Vote 8 - Executive Support		6,075	-	-	-	-	4,495	-	-	9,131	-	-	-	19,701	20,008	11,315
Vote 9 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		181,508	36,614	54,871	40,729	44,409	166,010	36,149	42,694	158,532	32,098	28,340	27,476	848,930	859,500	905,208
Expenditure by Vote to be appropriated																
Vote 1 - Executive & Council		3,491	3,920	3,689	3,265	3,923	3,153	3,160	3,324	3,798	3,267	3,367	3,980	42,335	45,999	49,858
Vote 2 - Municipal Manager		2,932	4,131	4,930	4,034	4,502	4,446	3,634	3,011	3,168	2,834	3,089	3,140	43,952	43,119	45,536
Vote 3 - Budget & Treasury		9,156	6,099	7,309	6,485	8,938	6,551	6,667	8,456	7,088	5,185	5,185	7,083	84,203	88,017	91,953
Vote 4 - Corporate Services		3,558	4,268	4,142	3,587	3,959	3,599	3,987	3,374	4,400	3,300	3,597	3,924	45,697	46,670	48,820
Vote 5 - Community Services		17,521	12,295	16,785	12,179	14,764	19,703	13,164	18,539	28,565	10,821	16,201	48,329	228,866	234,630	245,388
Vote 6 - Technical Services		20,198	17,945	24,813	21,448	27,009	20,413	17,553	23,605	20,508	15,392	19,792	21,109	249,785	271,946	295,415
Vote 7 - Developmental Planning		1,912	1,707	1,754	2,025	1,677	1,959	1,798	1,716	1,835	1,684	1,742	1,831	21,637	19,280	20,167
Vote 8 - Executive Support		1,481	1,341	1,740	1,550	1,749	1,433	1,401	1,571	1,340	1,498	1,356	1,430	17,889	18,711	19,569
Vote 9 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		60,249	51,707	65,163	54,573	66,521	61,255	51,384	63,595	70,703	44,081	54,329	90,825	734,364	768,372	816,686
Surplus/(Deficit) before assoc.		121,259	(15,093)	(10,292)	(14,344)	(22,112)	104,755	(15,215)	(20,901)	87,829	(11,982)	(25,980)	(63,349)	114,566	91,127	88,522
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	121,259	(15,093)	(10,292)	(14,344)	(22,112)	104,755	(15,215)	(20,901)	87,829	(11,982)	(25,980)	(63,349)	114,566	91,127	88,522

TABLE SA 27: APPROVED BUDGET- MONTHLY REVENUE AND EXPENDITURE (FUNCTIONAL CLASSIFICATION)

R thousand	Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
31	Revenue - Functional		92,931	10,810	5,725	10,843	7,500	84,800	7,684	9,747	81,899	6,525	7,009	6,952	332,424	329,486	324,888	
	Governance and administration		17,173	-	-	-	-	24,303	-	-	13,967	-	-	-	55,444	42,377	42,140	
	Executive and council		69,453	10,810	5,725	10,843	7,500	55,804	7,684	9,747	60,043	6,525	7,009	6,952	258,095	267,356	262,116	
	Finance and administration		6,305	-	-	-	-	4,692	-	-	7,888	-	-	-	18,884	19,753	20,642	
	Internal audit		10,539	8	8	4	8	9,750	30	11	8,534	9	13	13	28,928	30,259	29,816	
	Community and public safety		3,204	7	7	3	7	4,479	29	10	3,560	8	11	11	11,332	11,854	10,583	
	Community and social services		7,335	1	1	1	1	5,271	1	2	4,975	1	2	5	17,596	18,406	19,234	
	Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Economic and environmental services		45,909	11,665	35,880	15,810	15,484	44,761	15,391	15,153	35,316	12,288	9,151	7,289	264,097	269,330	304,307	
	Planning and development		9,304	155	68	3	1,343	6,434	9,304	71	786	8,539	45	79	82	25,909	25,418	24,526
	Road transport		36,112	11,510	35,813	15,807	14,141	38,115	15,320	14,367	26,646	12,242	9,072	7,206	236,351	243,037	278,866	
	Environmental protection		493	-	-	-	-	212	-	-	131	-	-	-	836	875	914	
	Trading services		32,129	14,131	13,257	13,572	21,417	26,700	13,043	13,043	17,782	32,782	13,276	12,167	13,223	223,480	230,425	246,188
	Energy sources		22,938	12,632	12,216	11,133	20,376	17,803	12,003	12,003	16,000	24,626	11,130	11,126	11,259	183,242	187,351	200,637
	Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste management		9,191	1,499	1,041	2,439	1,041	8,897	1,041	1,041	1,783	8,156	2,146	1,041	1,964	40,239	43,074	45,551
	Other		181,508	36,614	54,871	40,229	44,409	166,010	36,149	36,149	42,694	158,532	32,098	28,340	27,476	848,930	859,500	905,208
	31	Expenditure - Functional																
		Governance and administration		24,163	20,831	22,547	22,399	23,658	22,722	19,582	21,723	20,328	16,697	18,243	23,158	256,051	266,915	281,200
		Executive and council		4,245	4,680	4,618	3,904	4,675	3,706	3,834	3,960	4,584	3,766	4,024	4,571	50,467	54,485	58,743
		Finance and administration		19,423	14,517	16,394	16,831	17,246	17,352	15,325	17,149	15,203	12,226	13,605	17,897	193,168	199,453	208,915
		Internal audit		495	1,634	1,635	1,663	1,737	1,664	423	614	541	704	613	691	12,416	12,967	13,542
		Community and public safety		2,386	3,540	2,324	4,633	2,346	3,526	3,508	2,409	2,814	2,357	2,276	2,372	34,490	36,187	37,728
Community and social services			1,438	1,293	1,410	1,357	1,351	1,445	1,349	1,455	1,332	1,328	1,355	1,410	16,523	17,394	18,070	
Sport and recreation			948	2,247	914	3,276	995	2,081	2,159	954	1,482	1,029	920	962	17,967	18,794	19,658	
Public safety			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Housing			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Health			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Economic and environmental services			18,526	10,162	25,520	9,922	26,350	16,006	8,760	8,760	25,545	32,557	8,848	20,069	50,360	252,625	257,659	
Planning and development			2,469	2,271	2,597	2,616	2,195	2,977	2,336	2,336	2,299	2,365	2,241	2,260	2,440	29,097	27,083	28,328
Road transport			15,996	7,830	22,861	7,244	24,063	12,968	6,363	6,363	23,185	30,100	6,545	17,748	47,859	222,792	229,807	240,308
Environmental protection			61	61	61	61	61	61	61	61	61	61	61	61	735	769	804	
Trading services		15,173	17,173	14,772	17,619	14,168	19,001	19,514	19,514	13,918	15,005	16,179	13,742	14,935	191,198	207,611	228,611	
Energy sources		11,956	11,910	10,883	13,492	10,845	11,098	13,171	13,171	11,171	11,801	11,020	11,063	11,292	139,724	155,987	174,248	
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Waste management		3,217	5,263	3,888	4,127	3,322	7,902	6,343	6,343	2,747	3,204	5,159	2,659	3,642	51,473	51,625	54,071	
Other		60,249	51,707	65,163	54,573	66,521	61,255	51,364	51,364	63,595	70,703	44,081	54,329	90,825	734,364	768,372	816,686	
1	Surplus/(Deficit) before assoc. intercompany/Parent subsidiary transactions		121,259	(15,093)	(10,202)	(14,344)	(22,112)	104,755	(15,215)	(20,901)	87,829	(11,982)	(25,900)	(63,349)	114,566	91,127	88,522	
	Surplus/(Deficit)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	1		121,259	(15,093)	(10,202)	(14,344)	(22,112)	104,755	(15,215)	(20,901)	87,829	(11,982)	(25,900)	(63,349)	114,566	91,127	88,522	

TABLE SA 28: APPROVED BUDGET – MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE)

R thousand	Description	##	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
1	Multi-year expenditure to be appropriated	1															
	Voe 1 - Executive & Council																
	Voe 2 - Municipal Manager																
	Voe 3 - Budget & Treasury																
	Voe 4 - Corporate Services		171	136	23	120	159		165		189		187	208	1,360	1,423	1,487
	Voe 5 - Community Services																
	Voe 6 - Technical Services															14,721	10,092
	Voe 7 - Developmental Planning																
	Voe 8 - Executive Support																
	Voe 9 -																
	Voe 10 -																
	Voe 11 -																
	Voe 12 -																
	Voe 13 -																
	Voe 14 -																
	Voe 15 -																
	Capital multi-year expenditure sub-total	2	171	136	23	120	159		165		189		187	208	1,360	16,144	11,579
	Single-year expenditure to be appropriated																
	Voe 1 - Executive & Council																
	Voe 2 - Municipal Manager																
	Voe 3 - Budget & Treasury																
	Voe 4 - Corporate Services			40		2,381		57		44	3,177	56	54		5,810	314	328
	Voe 5 - Community Services		184	288	177	236	241	152	109	249	34	220	64	196	2,150	2,428	1,956
	Voe 6 - Technical Services		3,890	6,271	6,817	7,216	6,723	6,872	10,780	9,746	8,781	8,534	11,056	14,426	101,110	65,014	69,316
	Voe 7 - Developmental Planning																
	Voe 8 - Executive Support																
	Voe 9 -																
	Voe 10 -																
	Voe 11 -																
	Voe 12 -																
	Voe 13 -																
	Voe 14 -																
	Voe 15 -																
	Capital single-year expenditure sub-total	2	4,074	6,599	6,994	9,833	6,964	7,080	10,889	10,039	11,992	8,810	11,174	14,621	109,070	67,755	71,599
	Total Capital Expenditure	2	4,245	6,735	7,018	9,954	7,123	7,080	11,054	10,039	12,181	8,810	11,302	14,830	110,430	83,899	83,179

TABLE SA 29: APPROVED BUDGET- MONTHLY CAPITAL EXPENDITURE (FUNCTIONAL CLASSIFICATION)

Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
R thousand																	
Capital Expenditure - Functional	1																
Governance and administration																	
Executive and council		171	176	23	2,502	159	57	165	44	3,367	56	242	208	7,170	1,737	1,815	
Finance and administration		171	176	23	2,502	159	57	165	44	3,367	56	242	208	7,170	1,737	1,815	
Internal audit																	
Community and public safety			198	119	59	139	152		161		133		140	1,100	1,814	1,328	
Community and social services			129	119		139			100		102		110	1,110	1,500	1,000	
Sport and recreation			69		59		50		62		31		30	300	314	328	
Public safety																	
Housing																	
Health																	
Economic and environmental services		3,210	5,065	4,529	6,324	4,880	5,447	9,210	8,968	6,657	5,414	8,990	10,252	78,949	70,028	74,225	
Planning and development																	
Road transport		3,210	5,065	4,529	6,324	4,880	5,447	9,210	8,968	6,657	5,414	8,990	10,252	78,949	70,028	74,225	
Environmental protection																	
Trading services		864	1,296	2,347	1,069	1,945	1,424	1,679	865	2,157	3,207	2,130	4,229	23,211	10,321	5,810	
Energy sources		680	1,206	2,288	892	1,843	1,424	1,569	777	2,123	3,120	2,066	4,173	22,161	9,707	5,183	
Water management																	
Waste water management																	
Waste management		184	90	59	177	102		109	88	34	87	64	56	1,050	614	628	
Other																	
Total Capital Expenditure - Functional	2	4,245	6,735	7,018	9,954	7,123	7,080	11,054	10,039	12,181	8,810	11,362	14,830	110,430	83,899	83,179	
Funded by:																	
National Government		3,559	6,247	6,490	7,186	6,266	6,736	10,738	9,479	8,648	8,495	8,656	13,348	95,858	76,932	78,173	
Provincial Government																	
District Municipality																	
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Deparm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		46		23		56		63		59		59	54	360	377	394	
Transfers recognised - capital		3,615	6,247	6,513	7,186	6,322	6,736	10,801	9,479	8,707	8,495	8,715	13,402	96,218	77,309	78,567	
Borrowing																	
Internally generated funds		630	488	505	2,767	801	344	253	560	3,474	315	2,647	1,427	14,212	6,590	4,612	
Total Capital Funding		4,245	6,735	7,018	9,954	7,123	7,080	11,054	10,039	12,181	8,810	11,362	14,830	110,430	83,899	83,179	

TABLE SA 30: APPROVED BUDGET- MONTHLY CASH FLOW

MONTHLY CASH FLOWS		Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Cash Receipts By Source																
Property rates		4,667	6,943	5,238	8,595	6,539	1,055	6,395	5,846	4,477	7,405	6,378	5,274	68,803	71,969	75,280
Service charges - electricity revenue		11,545	10,689	11,994	10,746	11,887	11,733	11,504	10,712	11,789	10,632	10,632	10,917	134,780	149,222	165,244
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		516	772	516	1,298	516	1,005	516	931	516	1,134	516	1,032	9,268	9,695	10,141
Rental of facilities and equipment		134	139	212	260	267	142	144	322	436	59	491	249	2,855	2,966	3,123
Interest earned - external investments		-	1,070	-	969	-	290	-	3,959	-	789	1,133	-	8,210	8,588	8,983
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and bribes		567	1,376	1,403	1,854	1,741	625	1,888	1,553	594	1,216	1,045	970	14,840	16,824	21,497
Licences and permits		1,698	-	1,014	-	-	1,988	-	988	-	1,524	-	91	7,302	7,638	7,989
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational		136,937	2,800	-	-	1,243	122,409	-	675	119,035	-	-	-	383,099	379,202	365,452
Other revenue		315	247	157	216	221	219	335	314	470	192	273	231	3,188	3,335	3,488
Cash Receipts by Source		150,380	24,037	20,533	23,939	22,414	139,468	20,770	25,309	137,316	22,950	20,468	18,764	632,346	649,458	661,198
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		20,958	-	23,762	-	6,335	20,443	-	4,873	15,486	-	-	-	91,858	72,932	78,173
Transfers and subsidies - capital (monetary allocations) (Nat / Prov)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deposits and subsidies - capital (monetary allocations) (Nat / Prov)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Corporations, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions		45	58	45	58	72	58	45	58	45	58	58	58	659	131	137
Proceeds on Disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VAT Control (receipts)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		256	-	154	-	-	-	218	-	110	-	-	129	1,194	1,249	1,307
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		177,639	24,095	44,493	23,997	29,149	159,967	21,033	30,241	152,957	23,008	20,526	18,952	726,058	723,770	740,814
Cash Payments by Type																
Employee related costs		17,628	17,628	17,628	17,628	17,628	17,628	17,628	17,628	17,628	17,628	17,628	17,628	211,534	218,928	228,721
Remuneration of councillors		2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	28,178	30,996	34,095
Interest		39	24	32	28	32	77	38	26	41	9	20	41	406	1,737	1,815
Bulk purchases - electricity		11,507	7,267	9,690	8,479	9,690	23,013	10,659	7,752	12,112	2,786	6,056	12,112	121,123	138,530	153,896
Acquisitions - water & other inventory		3,024	1,910	2,646	2,228	2,646	6,048	2,801	2,037	3,183	732	1,592	3,183	31,831	32,323	33,810
Contracted services		7,357	5,688	6,735	5,211	7,281	5,570	5,637	5,775	5,437	4,713	5,149	5,547	70,102	68,548	72,158
Transfers and subsidies - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - other		992	742	742	742	742	742	992	742	742	742	742	742	9,404	9,913	10,442
Other expenditure		5,096	3,218	5,451	4,915	5,451	11,351	5,890	3,433	5,354	1,234	2,682	5,354	59,438	57,464	60,067
Cash Payments by Type		47,990	38,626	45,173	41,579	45,719	66,778	48,180	39,740	46,855	30,092	36,217	46,965	532,016	558,439	595,004
Other Cash Flows/Payments by Type																
Capital assets		4,245	6,735	6,522	9,954	7,123	7,080	11,054	9,543	12,246	8,810	10,856	5,416	99,595	75,203	74,932
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type		52,235	45,361	51,200	51,533	52,842	73,858	57,235	48,768	59,102	39,003	46,588	17,771	16,294	16,553	16,891
NET INCREASE/(DECREASE) IN CASH HELD		125,404	(21,266)	(6,706)	(27,536)	(23,693)	86,109	(36,202)	(18,546)	93,855	(15,994)	(26,062)	(51,199)	78,163	75,575	53,987
Cash/Cash equivalents at the month/year begin:		9,209	134,613	113,347	106,641	79,105	55,412	141,521	105,319	86,772	180,627	164,633	138,571	9,209	87,372	162,947
Cash/Cash equivalents at the month/year end:		134,613	113,347	106,641	79,105	55,412	141,521	105,319	86,772	180,627	164,633	138,571	87,372	87,372	162,947	216,933

7.1 KPA 1: SPATIAL DEVELOPMENT ANALYSIS AND RATIONALE

Strategic objectives: To promote integrated human settlements.

No	Program me	Key performanc e indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	2024/2025				Evidence	Directorat e
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
SR 01	Land Use Managem ent	Number of stands for tenure upgrading of at Phucukani	750,000	New	200 stands for tenure upgrading at Phucukani by 30 June 2025	Advertisement and Appointment of Service Provider by 30 September 2024	Draft tenure upgrade application by 31 December 2024	Draft tenure upgrade application by 31 March 2025	200 stands for tenure upgrading at Phucukani by 30 June 2025	Q1 Copy of advert and appointment letter Q2 Draft tenure upgrade application Q3 Draft tenure upgrade application Q4 Approved tenure upgrade application	DP

No	Program me	Key performanc e indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	2024/2025				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
SR 02	Land Use Managem ent	Number of stands for tenure upgrading at Dennilton Tambo Square	750,000	New	200 stands for tenure upgrading at Dennilton Tambo Square by 30 June 2025	Advertisement and Appointment of Service Provider by 30 September 2024	Draft tenure upgrade application by 31 December 2024	Draft tenure upgrade application by 31 March 2025	200 stands for tenure upgrading at Dennilton Tambo Square by 30 June 2025	Q1 Copy of advert and appointment letter Q2 Draft tenure upgrade application Q3 Draft tenure upgrade application Q4 Approved tenure upgrade application	DP
SR 03	Land Use Managem ent	Number of sites to be Demarcated at Game Farm Extension 45	R750 000	250	300 sites demarcated at Game Farm Extension 45 by 30 June 2025	Advertisement of service provider by 30 September 2024	Appointment of Service Provider and project execution plan by 31 December 2024	Draft site demarcation application by 31 March 2025	300 sites demarcated at Game Farm Extension 45 by 30 June 2025	Q1 Copy of Advertisement Q2 Appointment of service provider .Project Q3 Draft site	DP

No	Program me	Key performanc e indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	2024/2025				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
										demarcation application Q4 Approved demarcation application	
SR 04	Site boundaries	Number of sites boundary identification at Groblersdal Extension 52 (industrial)	R 500 000	50	100 Sites boundary identification at Groblersdal extension 52 (Industrial) by 30 June 2025	Advertisement of service provider by 30 September 2024	Appointment of service provider by 31 December 2024	Project inception by 31 March 2025	100 Sites boundary identification at Groblersdal extension 52 (Industrial) by 30 June 2025	Q1 Copy of advertisement Q2 Appointment letter Q3 Progress report Q4 Completion certificate	DP
SR 05	By-law	Reviewal of SPLUMA By-law	Opex	New	Approved SPLUMA By-law by 30 June 2025	Council approval of Spluma By-law for public participation by	Advertisement and road show to Magoshi	Advertisement and road show to Magoshi by 31 March 2025	Approved SPLUMA By-law by 30 June 2025	Q1 Council resolution Q2	DP

No	Program me	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	2024/2025				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
						30 September 2024	by 31 December 2024			Copy of advert and attendance registers Q3 Copy of advert and attendance registers Q4 Council resolution	
SR 06	By-law	Development of Building Regulations By-law	Opex	New	Approved Building Regulation By-law by 30 June 2025	Council approval of Building Regulation By-law for public participation by 30 September 2024	Advertisement of Building Regulations By-law and road show to Magoshi by 31 December 2024	Advertisement of Building Regulations By-law and road show to Magoshi by 31 March 2025	Approved Building Regulation By-law by 30 June 2025	Q1 Council resolution Q2 Copy of advert and attendance registers Q3 Q4 Copy of advert and attendance registers Q4 Council resolution	

No	Program me	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	2024/2025				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
SR 07	Compliance with National building regulations	% of inspections conducted on building construction with an approved plan to ensure compliance with Sec.6 (c) and 17 (b) of National Building Regulations and Building Standards Act	n/a	100%	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec 6 (c) and 17 (b) of National Building Regulations and Building Standards Act by 30 June 2025	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec 6 (c) and 17 (b) of National Building Regulations and Building Standards Act by 30 September 2024	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec 6 (c) and 17 (b) of National Building Regulations and Building Standards Act by 31 December 2024	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec 6 (c) and 17 (b) of National Building Regulations and Building Standards Act by 31 March 2025	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec 6 (c) and 17 (b) of National Building Regulations and Building Standards Act by 30 June 2025	Inspection report and register	DP

7.2 KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives: To build capable, responsive, accountable, effective and efficient municipal institutions and administration.

No	Program me	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	2024/2025				Evidence	Direct orate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
ID01	Performance Management	% of KPI and projects attaining organizational targets (total organization)	n/a	80%	100% of KPIs and projects attaining organizational targets (total organization) by 30 June 2025	50% of KPI and projects attaining organizational targets by 30 September 2024	70% of KPI and projects attaining organizational targets by 31 December 2024	75% of KPI and projects attaining organizational targets by 31 March 2025	100% of KPI and projects attaining organizational targets by 30 June 2025	Performance report	MM
ID02	Performance Management	Approval of final SDBIP by Mayor within 28 days after approval of IDP/Budget	n/a	1	Approved final SDBIP by Mayor within 28 days after approval of IDP/Budget	n/a	n/a	n/a	Approved final SDBIP by Mayor within 28 days after approval of IDP/Budget	Approved SDBIP	MM
ID06	OHS	Submission of return of earnings (ROE)	OPEX	New	100% submission of return of earnings by June 2025	n/a	n/a	n/a	100% submission of return of earnings by June 2025	Letter of good standing	CS

No	Program me	Key performance indicator	Original Budget R000's 2024/ 2025	Audited baseline 2022/ 2023	Annual target	2024/2025				Evidence	Direct orate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
ID07	LLF	Number of LLF meetings held	n/a	6	8 LLF meetings held by 30 June 2025	2 LLF meetings held by 30 September 2024	4 LLF meetings held by December 2024	6 LLF meetings held by 31 March 2025	8 LLF meetings held by 30 June 2025	Attendance register and minutes	CS
ID08	ICT	Turnaround time in placing documents & information on the municipal website	0	5 working days	Maximum of 5 (five) working days from the date submitted to ICT by 30 June 2025	Maximum of 5 (five) working days from the date submitted to ICT by 30 September 2024	Maximum of 5 (five) working days from the date submitted to ICT by 31 December 2024	Maximum of 5 (five) working days from the date submitted to ICT by 31 March 2025	Maximum of 5 (five) working days from the date submitted to ICT by 30 June 2025	Website Register	CS
ID09	ICT	% of reported ICT incidents resolved	0	100%	100% of reported ICT incidents resolved by 30 June 2025	100% of reported ICT incidents resolved by 30 September 2024	100% of reported ICT incidents resolved by 31 December 2024	100% of reported ICT incidents resolved by 31 March 2025	100% of reported ICT incidents resolved by 30 June 2025	ICT Job Card Reports	CS

No	Program me	Key performance indicator	Original Budget R000's 2024/ 2025	Audited baseline 2022/ 2023	Annual target	2024/2025				Evidence	Direct orate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
ID10	ICT	% Reviewal of ICT Master Systems Plan	n/a	new	100% Reviewal of the Master Systems Plan by 30 September 2024	100% reviewal of the Master Systems Plan by 30 September 2024	n/a	n/a	n/a	Reviewed Master Systems Plan and Council resolution	CS
ID11	ICT	% of Servers uptime reported	0	100%	99 % -100% of Servers uptime reported by 30 June 2025	99 % -100% of Servers uptime reported by 30 September 2024	99 % -100% of Servers uptime reported by 31 December 2024	99 % -100% of Servers uptime reported by 31 March 2025	99 % -100% of Servers uptime reported by 30 June 2025	Server availability reports	CS
ID12	Municipal Infrastructure Grants(MIG)	Number of MIG reports submitted to COGHSTA	n/a	12	12 MIG reports submitted to Coghsta by 30 June 2025	3 MIG reports submitted to Coghsta by 30 September 2024	6 MIG reports submitted to Coghsta by 31 December 2024	9 MIG reports submitted to Coghsta by 31 March 2025	12 MIG reports submitted to Coghsta by 30 June 2025	Proof of submission to Coghsta	INFRA

No	Program me	Key performance indicator	Original Budget R000's 2024/ 2025	Audited baseline 2022/ 2023	Annual target	2024/2025				Evidence	Direct orate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
ID13	Integrated National Energy Plan (INEP)	Number of INEP reports submitted to Department of Energy	n/a	12	12 INEP reports submitted to de partment of energy by 30 June 2025	3 INEP reports submitted to department of energy by 30 September 2024	6 INEP reports submitted to department of energy by 31 December 2024	9 INEP reports submitted to department of energy by 31 March 2025	12 INEP reports submitted to department of energy by 30 June 2025	Proof of submission to DOE	INFRA

7.3 KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic objectives: To promote conducive environment for economic growth and development.

No	Program me	Key performance indicator	Original Budget R000's 2024/ 2025	Audited baseline 2022 /2023	Annual target	2024/2025					Evidence	Direct orate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.			
LED 01	EPWP	Number of work opportunities created through public works programme (EPWP) (GKPI)	EPWP grant	264	186 Work opportunities created through public works programme (EPWP) by 30 September 2024 (GKPI)	186 Work opportunities created through public works programme (EPWP) by 30 September 2024 (GKPI)	n/a	n/a	n/a	Appointment letters	DP	
LED 02	CWP	Number of work opportunities created through Community work programme (CWP) (GKPI)	CWP grant	new	1000 Work opportunities created through Community work programme (CWP) by 30 September 2024 (GKPI)	1000 Work opportunities created through Community work programme (CWP) by 30 September 2024 (GKPI)	n/a	n/a	n/a	Appointment letters	DP	

No	Program me	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	2024/2025				Evidence	Direct orate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
LED 03	Businesses	Number of formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003	n/a	New	12 Formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003 by 30 June 2025	3 Formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003 by 30 September 2024	6 Formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003 by 31 December 2024	9 Formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003 by 31 March 2025	12 Formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003 by 30 June 2025	Business licence inspection report	DP
LED 04	Tourism sector plan	Development of Tourism sector plan	n/a	New	Approved Tourism Sector Plan by 30 June 2025	Draft Tourism sector plan by 30 September 2024	Stakeholder engagements by 31 December 2024	Stakeholder engagements by 31 March 2025	Approved Tourism Sector Plan by 30 June 2025	Q1 Draft Tourism Sector Plan Q2 Attendance register Q3 Attendance register	DP

No	Program me	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	2024/2025				Evidence	Direct orate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
										Q4 Council resolution	
LED 05	Agricultural sector plan	Development of Agricultural sector plan	n/a	New	Approved Agricultural sector plan by 30 June 2025	Draft Agricultural sector plan by 30 September 2024	Stakeholder engagements by 31 December 2024	Stakeholder engagements by 31 March 2025	Approved Agricultural sector plan by 30 June 2025	Q1 Draft Tourism Sector Plan Q2 Attendance register Q3 Attendance register Q4 Council resolution	
LED 06	SMME	Number of SMME's and Co-operatives capacity building workshops / Training held [LED Training]	Opex	17	12 SMME's and Co-operatives capacity building workshops / Training held by 30 June 2025 [LED Training]	3 SMME's and Co-operatives capacity building workshops / Training held by 30 September 2024 [LED Training]	6 SMME's and Co-operatives capacity building workshops / Training held by 31	9 SMME's and Co-operatives capacity building workshops / Training held by 31 March	12 SMME's and Co-operatives capacity building workshops / Training held by 30 June	Training/ workshop Report and attendance registers	DP

No	Program me	Key performance indicator	Original Budget R000's 2024/ 2025	Audited baseline 2022 /2023	Annual target	2024/2025				Evidence	Direct orate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
							December 2024 [LED Training]	2025 [LED Training]	2025 [LED Training]		
LED 07	EPWP	Number of job opportunities created through infrastructure projects (GKPI)	MIG/ INEP/ EMLM	281	295 job opportunities created through infrastructure projects by 30 June 2025 (GKPI)	90 job opportunities created through infrastructure projects by 30 September 2024 (GKPI)	160 job opportunities created through infrastructure projects by 31 December 2024 (GKPI)	250 job opportunities created through infrastructure projects by 31 March 2025 (GKPI)	295 job opportunities created through infrastructure projects by 30 June 2025 (GKPI)	Appointment letters	INFRA

7.4 KPA 4: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

No	Program me	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	2024/2025				Evidence	Direct orate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
BS 01	Indigents	% of registered indigents who receives free basic electricity (GKPI)	R 7 247 435,78	6%	10% of registered indigents who receives free basic electricity by 30 June 2025 (GKPI)	10% of registered indigents who receives free basic electricity by 30 September 2024 (GKPI)	10% of registered indigents who receives free basic electricity by 31 December 2024 (GKPI)	10% of registered indigents who receives free basic electricity by 31 March 2025 (GKPI)	10% of registered indigents who receives free basic electricity by 30 June 2025 (GKPI)	Indigent register and Eskom beneficiary list	BTO
BS 02	Waste management	Waste removal in Groblersdal Hlogotlou Roosenekal Motetema	R17 331 344,46	waste removal in Groblersdal 76x Hlogotlou 93x Roosenekal 65x Motetema 38x	Waste removal in Groblersdal X 104 Hlogotlou x 103x Roosenekal x 105 Motetema x 52 by 30 June 2025	waste removal in Groblersdal 26x Hlogotlou X 26 Roosenekal X 27 Motetema x13 by September 2024	waste removal in Groblersdal x27 Hlogotlou X 25 Roosenekal X 26 Motetema x14 by 31 December 2024	waste removal in Groblersdal X 25 Hlogotlou X 26 Roosenekal X 26 Motetema X12 by 31 March 2025	waste removal in Groblersdal X 26 Hlogotlou X 26 Roosenekal X 26 Motetema X13 by 30 June 2025	*Waste removal reports * Copy of Logbook	COM

No	Program me	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	2024/2025				Evidence	Direct orate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
BS 03	Education and libraries	Number of initiatives held to promote library facilities	n/a	4	4 initiatives held to promote library facilities by 30 June 2025	1 initiative held to promote library facilities by 30 September 2024	2 initiatives held to promote library facilities by 31 December 2024	3 initiatives held to promote library facilities by 31 March 2025	4 initiatives held to promote library facilities by 30 June 2025	Library reports and Attendance register	COM
BS 04	Disaster management	Number of disaster awareness campaigns conducted	Opex	2	4 disaster awareness campaigns conducted by 30 June 2025	1 disaster awareness campaigns conducted by 30 September 2024	2 disaster awareness campaigns conducted by 31 December 2024	3 disaster awareness campaigns conducted by 31 March 2025	4 disaster awareness campaigns conducted by 30 June 2025	Disaster reports and Attendance register	COM
BS 05	Disaster management	Turnaround time of attending disaster cases reported	Opex	New	48 hours Turnaround time of attending disaster cases reported by 30 June 2025	48 hours Turnaround time of attending disaster cases reported by 30 September 2024	48 hours Turnaround time of attending disaster cases reported by 31 December 2024	48 hours Turnaround time of attending disaster cases reported by 31 March 2025	48 hours Turnaround time of attending disaster cases reported by 30 June 2025	Completed assessment form	COM

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
BS 06	n/a	Computer equipment (servers, laptops Desktops Switches Printers)	% expenditure on computer equipment (servers Laptops Desktops Switches Printers)	R1 360 404	99.31%	100% expenditure on computer equipment by 30 June 2025	50% expenditure on computer equipment by 30 September 2024	60% expenditure on computer equipment by 31 December 2024	80% expenditure on computer equipment by 31 March 2025	100% expenditure on computer equipment by 30 June 2025	Expenditure report	CS
BS 07	n/a	Printers	Number of printers to be procured	R5 509 565	new	14 printers to be procured by 30 September 2024	14 printers to be procured by 30 September 2024	n/a	n/a	n/a	Delivery note	CS
BS 08	n/a	Furniture and office equipment	% expenditure on furniture and office equipment	R300 000	87%	95% minimum expenditure on furniture and office equipment by 30 September 2024	95% minimum expenditure on furniture and office equipment by 30 September 2024	n/a	n/a	n/a	Expenditure report	CS

CAPITAL PROJECTS

No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
BS 09	n/a	Professional industrial brush cutters	Procurement of industrial lawn mowers (heavy duty) and other equipments	R300 000	3	3 industrial lawn mowers (heavy duty) and 2 tractor slashers procured by 31 December 2024	Advertisement and appointment of service provider by 30 September 2024	3 industrial lawn mowers (heavy duty) and 2 tractor slashers procured by 31 December 2024	n/a	n/a	Q1 Copy of advert and appointment letter Q2 Delivery note / Order	Comm
BS 10	13	Wash bay at Groblersdal landfill site	Construction of wash bay at Groblersdal landfill site	R250 000	New	Construction of Wash bay at Groblersdal landfill site completed by 31 March 2025	Development of terms of reference and advert by 30 September 2024	Advertisement of service providers by 31 December 2024	Construction of Wash bay at Groblersdal landfill site completed by 31 March 2025	N/A	Q1 Development of Terms of Reference Q2 Copy of advert Q3 Completion certificate	Comm

CAPITAL PROJECTS										
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.
BS 11	08 and 11	Elandsdoo m/Ntwane Cemetery	Fencing of Elandsdoo m/Ntwane Cemetery	R800 000	New	Fencing of 400m of Elandsdoo m/Ntwane cemetery with concrete Palisade by 31 March 2025	Development of terms of reference and advertisement by 30 September 2024	Appointment of service provider by 31 December 2024	Fencing of 400m of Elandsdoo m/Ntwane cemetery with concrete Palisade by 31 March 2025	n/a
									Q1 Terms of Reference and copy of advert Q2 Appointment letter Q3 Completion certificate	comm

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
BS 12	n/a	Skip Bins	Number of Skip Bins to be Procurement	R500 000	New	14 Skip Bins procured by 30 June 2025	Development of terms of reference by 30 September 2024	Advertisement of Service provider by 31 December 2024	Appointment of service provider by 31 March 2025	14 Skip Bins procured by 30 June 2025	Q1 Terms of Reference Q2 Copy of advert Q3 appointment letter Q4 Delivery note	Comm
BS 13	n/a	Office furniture	% Expenditure on furniture	300 000	New	90% Minimum expenditure on furniture by 30 June 2025	n/a	n/a	n/a	90% Minimum expenditure on furniture by 30 June 2025	Expenditure report	Comm

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
BS 14	13	Groblersdal landfill site	Installation of cells at Groblersdal landfill site	R 8 000 000	New	Installation of cells at Groblersdal land fill site completed by 30 June 2025	Commencement of cell construction by 30 September 2024	Construction of cells by 31 December 2024	Construction of cells by 31 March 2025	Installation of cells at Groblersdal land fill site completed by 30 June 2025	Q1-Q3 progress Q4 completion certificate	Infra
BS 15	n/a	Air conditioners	% Expenditure on Air conditioner	R 182,526	50%	90% Minimum expenditure on Air conditioners by 30 June 2025	n/a	n/a	n/a	90% minimum expenditure on Air conditioners by 30 June 2025	Q1-Q3 Inspection report Q2 Expenditure report	Infra
BS 16	16	Electrification of Doorom	Designs of Electrical infrastructure at Doorom	R200 000	new	Designs of Electrical infrastructure at Doorom completed by June 2025	Appointment of Consultant by 30 September 2024	Inception report and preliminary design report by 31 December 2024	Draft design report by 31 March 2025	Designs of electrical infrastructure at Doorom completed by June 2025	Q1 Appointment letter Q2 Inception report Q3 Draft design report	Infra

CAPITAL PROJECTS

No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
											Q4 Detailed designs	
BS 17	01	Electrification of Lusaka	Designs of Electrical infrastructure at Lusaka	R200 000	new	Designs of Electrical infrastructure at Lusaka completed by June 2025	Appointment of Consultants by 30 September 2024	Inception report and preliminary design report by 31 December 2024	Draft design report by 31 March 2025	Designs of electrical infrastructure at Lusaka completed by June 2025	Q1 appointment letter Q2 Inception report Q3 Draft design report Q4 Detailed designs	Infra
BS 18	04	Electrification of Ntswelotse extension	Designs of Electrical infrastructure at Ntswelotse Extension	R200 000	new	Designs of Electrical infrastructure at Ntswelotse Extension	Appointment of Consultant by 30 September 2024	Inception report and preliminary design report by 31 December 2024	Draft design report by 31 March 2025	Designs of electrical infrastructure at Ntswelotse Extension completed by June 2025	Q1 Appointment letter Q2 Inception report	Infra

CAPITAL PROJECTS												
No	Ward -No	Project	Key performanc e indicator	Original Budget R000's 2024/2025	Audited baselin e 2022/ 2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directo rate
						completed by June 2025					Q3 Draft design report Q4 Detailed designs	
BS 19	05	Electrificati on of Oorlog	Designs of Electrical infrastructur e at Oorlog	R200 000	new	Designs of Electrical infrastructure at Oorlog completed by June 2025	Appointment of consultant by 30 September 2024	Inception report and preliminary design report by 31 December 2024	Draft design report by 31 March 2025	Designs of Electrical infrastructure at Oorlog completed by June 2025	Q1 Appointment letter Q2 Inception report Q3 Draft design report Q4 Detailed designs	Infra
BS 20	16	Electrificati on of Zaaiplaas Police Station	Designs of Electrical infrastructur e at Zaaiplaas	R200 000	new	Designs of Electrical infrastructure at Zaaiplaas Police Station	Appointment of consultant by 30 September 2024	Inception report and preliminary design report by 31	Draft design report by 31 March 2025	Designs of Electrical infrastructure at Zaaiplaas Police Station completed by June 2025	Q1 Appointment letter Q2 Inception report	Infra

CAPITAL PROJECTS

No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
			Police Station			completed by June 2025		December 2024			Q3 Draft design report Q4 Detailed designs	
BS 21	24	Electrification of Luckau Maganago bushwa	Number of stands reticulated with electrical infrastructure at Luckau Maganagobushwa	R5,277,000	new	226 stands reticulated with electrical infrastructure by 30 June 2025	Appointment of service provider, site handover and site establishment by 30 September -- 2024	Construction of MV and LV by 31 December 2024	Construction of MV and LV by 31 March 2025	226 Stands reticulated with electrical infrastructure by 30 June 2025	Q1 Appointment letter Q2 Progress report on MV and LV construction Q3 Progress report on MV and LV construction Q4 completion certificate	infrastructure

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
BS 22	09	Electrification of Phoko	Number of stands reticulated with electrical infrastructure at Phoko	R 3 000,000	New	123 stands reticulated with electrical infrastructure by 30 June 2025	Construction of MV and LV by 30 September 2024	Construction of MV and LV by 31 December 2024	Construction of MV and LV by 31 March 2025	123 Stands reticulated with electrical infrastructure by 30 June 2025	Q1-Q3 Progress reports Q4 Completion certificate	Infrastructure
BS 23	23	Electrification of Mantrombi	Number of stands reticulated with electrical infrastructure at Mantrombi	R2 000,000	New	82 Stands reticulated with electrical infrastructure by 30 June 2025	Appointment of service provider, site handover and site establishment by 30 September 2024	Construction of MV and LV by 31 December 2024	Construction of MV and LV by 31 March 2025	82 Stands reticulated with electrical infrastructure by 30 June 2025	Q1 Appointment letter Q2 Progress report on MV and LV construction Q3 Progress report on MV and LV construction Q4 Completion certificate	infrastructure

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
BS 24	31	Electrification of Motetema High view	Number of stands reticulated with electrical infrastructure at Motetema High view	R2 000 000	New	100 Stands reticulated with electrical infrastructure by 30 June 2025	Appointment of contractor, site handover and site establishment by 30 September 2024	Construction of MV and LV by 31 December 2024	Construction of MV and LV by 31 March 2025	100 stands reticulated with electrical infrastructure by 30 June 2025	Q1 Appointment letter Q2 Progress report on MV and LV construction Q3 Progress report on MV and LV construction Q4 Completion certificate	Infrastructure

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
BS 25	18	Electrification of Magukubjana	Number of stands reticulated with electrical infrastructure at Magukubjana	R4 267,000	New	177 Stands reticulated with electrical infrastructure by 30 June 2025	Appointment of service provider, site handover and establishment by 30 September 2024	Construction of MV and LV by 31 December 2024	Construction of MV and LV by 31 March 2025	177 Stands reticulated with electrical infrastructure by 30 June 2025	Q1 Appointment letter Q2 Progress report on MV and LV construction Q3 Progress report on MV and LV construction Q4 Completion certificate	infrastructure
BS 26	Various wards	Energy Efficient and Demand side Management	Installation of new energy efficient technology	R4 000,000	New	Installation of new energy efficient technology at various wards	Drafting of terms of reference by 30 September 2024	Advertisement of service providers by 31 December 2024	Appointment of Service Provider by 31 March 2025	Installation of new energy efficient technology at various wards by 30 June 2024	Q1 Specification Q2-Advert Q3 Appointment Letter	Infra

CAPITAL PROJECTS

No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
		ent(EEDS M)				by 30 June 2024					Q4 Completion Certificate.	
BS 27	13	Groblerstad Traffic Lights	Installation of traffic lights	R 434 783	New	Installation of traffic lights at Corner Van Riebeeck and Noordlaam streets by 30 June 2025	Drafting of terms of reference by 30 September 2024	Advertisement of service provider by 31 December 2024	Appointment of Service Provider by 31 March 2025	Installation of traffic lights at Corner Van Riebeeck and Noordlaam streets by 30 June 2025	Q1 Specification Q2-Advert Q3 Appointment Letter Q4 Completion Certificate.	Infra
BS 28	29	Upgrading of Mokumong road to Maratheng taxi rank	Number of km of Subbase and base layer construction At Mokumong access road to Maratheng taxi rank	R10 989,800	new	3km of Subbase and base layer construction completed by 30 June 2025	Construction of Subbase and base layer by 30 September 2024	Construction of Subbase and base layer by 31 December 2024	Construction of Subbase and base layer by 31 March 2025	3km of Subbase and base layer construction completed by 30 June 2025	Q1-Q3 Progress report Q4 Completion certificate	Infra

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
BS 29	08	Upgrading of Malaenen g A Ntwane Access Road	Number of km of road construction at Malaeneng A Ntwane Access Road	R17 750,000	new	3.5km of road construction completed by 30 June 2025	Construction of Subbase and base layer by 30 September 2024	Laying of 1km of pavement blocks by 31 December 2024	Laying of 2km of pavement blocks by 31 March 2025	3.5km of road construction completed by 30 June 2025	Q1-Q3 Progress report Q4 Completion certificate	Infra
BS 30	16	Upgrading of Maragane ng internal Access Road	Number of km of road Construction at Maraganeng internal Access Road	R16 574,200	new	3.5km of road construction completed by 30 June 2025	Construction of Subbase and base layer by 30 September 2024	Laying of 1km of pavement blocks by 31 December 2024	Laying of 2km of pavement blocks by 31 March 2025	3.5km of road construction completed by 30 June 2025	Q1-Q3 Progress report Q4 Completion certificate	Infra
BS 31	03	Upgrading of Kgobokwa ne-Kgaphama di Road	Number of km of subbase and base layer construction and 2 culvert bridges	R11 000,000	new	3.7km of Subbase and base layer construction and 2 culvert bridges completed by 30 June 2025	Construction of 2km of Subbase and base layer by 30 September 2024	Construction of 3.7km of Subbase and base layer by 31 December 2024	Construction of 1 culvert bridge by 31 March 2025	3.7km of Subbase and base layer construction and 2 culvert bridges completed by 30 June 2025	Q1-Q3 Progress report Q4 Completion certificate	Infra

CAPITAL PROJECTS												
No	Ward -No	Project	Key performanc e indicator	Original Budget R000's 2024/2025	Audited baseline e 2022/ 2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directo rate
			at Kgobokwan e- Kgaphamadi Road									
BS 32	27	Tafelkop Sports Stadium	Re- Furnishment of Tafelkop Sports stadium	R10 000,000	New	Re- furnishment of Tafelkop Sports stadium completed by June 2025	Advertisemen t and appointment of service provider by 30 September 2024	Site establishment , site clearance, fencing by 31 December 2024	Construction of Combination courts by 31 March 2025	Re-furnishment of Tafelkop Sports stadium completed by 31 June 2025	Q1 Copy of advert and appointment letter Q2 Progress report Q3 Progress report Q4 Completion certificate	Infra

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
33		Upgrading of Tafelkop Bapeding Bus route	Designs for Upgrading of Tafelkop Bapeding Bus route	R600 000	New	Designs for Upgrading of Tafelkop Bapeding Bus route completed by 30 June 2025	Advertising and appointment of the consultant by 30 September 2024	Inception report and preliminary design report by 31 December 2024	Detail design report by 31 March 2025	Designs for Upgrading of Tafelkop Bapeding Bus route completed by 30 June 2025	Q1 Advert & appointment letter Q2 progress report Q3 design report Q4 final documentation (BOQ) & drawings	Infrastructure
BS 34		Upgrading of Talane Bus Route	Designs for Upgrading of Talane Bus Route	R600 000	New	Designs for Upgrading of Talane Bus route completed by 30 June 2025	Advertising and appointment of the consultant by 30 September 2024	Inception report and preliminary design report by 31 December 2024	Detail design report by 31 March 2025	Designs for Upgrading of Talane Bus route completed by 30 June Installation of traffic lights at Corner Van Riebeeck and Noordlaam streets by 30 June 2025	Q1 Advert & appointment letter Q2 progress report Q3 design report Q4 final documentation (BOQ) & drawings	Infrastructure

CAPITAL PROJECTS

No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
BS 35		Upgrading of Waalkral Bus Route	Designs for Upgrading of Waalkral Bus Route	R700 000	New	Designs for Upgrading of Waalkral Bus route completed by 30 June 2025	Advertising and appointment of the consultant by 30 September 2024	Inception report and preliminary design report by 31 December 2024	Detail design report by 31 March 2025	Designs for Upgrading of Waalkral Bus route completed by 30 June 2025	Q1 Advert & appointment letter Q2 progress report Q3 design report Q4 final documentation (BOQ) & drawings	Infrastructure
BS 36		Upgrading of Stompo Bus Road	Designs for Upgrading of Stompo Bus Road	R300 000	New	Designs for Upgrading of Stompo Bus road completed by 30 June 2025	Advertising and appointment of the consultant by 30 September 2024	Inception report and preliminary design report by 31 December 2024	Detail design report by 31 March 2025	Designs for Upgrading of Stompo Bus road completed by 30 June 2025	Q1 Advert & appointment letter Q2 progress report Q3 design report Q4 final documentation (BOQ) & drawings	Infrastructure

CAPITAL PROJECTS												
No	Ward -No	Project	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual target	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	Directorate
BS 37	13	Groblerdal storm water	Designs for Upgrading of Groblersdal storm water	R2 173,913	new	Designs of 2km of Groblersdal storm water control completed by 30 June 2025	Advertisement and appointment of consultant by 30 September 2024	Inception report and preliminary design report by 31 December 2024	Detail design report by 31 March 2025	Designs of 2km of Groblersdal storm water control completed by 30 June 2025	Q1 Advert & appointment letter Q2 Progress report Q3 Design report Q4 Detailed designs	Infrastructure
BS 38	n/a	Machinery and equipment	% expenditure on machinery and equipment	R 260,870	100%	100% expenditure on machinery and equipment by 30 June 2025	25% expenditure on machinery and equipment by 30 September 2024	50% expenditure on machinery and equipment by 31 December 2024	75% expenditure on machinery and equipment by 31 March 2025	100% expenditure on machinery and equipment by 30 June 2025	Expenditure report	Infra

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management.

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
FV 01	Expenditure	% spend of the total operational budget excluding non-cash items	Opex	100.06%	95% spend of the total operational budget excluding non-cash items by 30 June 2025	25% spend of the total operational budget excluding non-cash items by 30 September 2024	50% spend of the total operational budget excluding non-cash items by 31 December 2024	70% spend of the total operational budget excluding non-cash items by 31 March 2025	95% spend of the total operational budget excluding non-cash items by 30 June 2025	Budget report	MM
FV 02	Expenditure	Remuneration (Employee Related Costs and Councilors Remuneration) as % of total operating expenditure per quarter	Opex	35.29%	25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of total operating expenditure per quarter	25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of total operating expenditure per quarter	25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of total operating expenditure per quarter	25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of total operating expenditure per quarter	25% to 40% Remuneration (Employee Related Costs and Councilors Remuneration) as % of total operating expenditure per quarter	Budget report	MM

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025					Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.			
FV 03	SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number deviations)	n/a	0	Maximum of 4 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 30 June 2025)	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 30 September 2024)	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 31 December 2024)	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 31 March 2025)	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 30 June 2025)	Signed deviation report	BTO	
FV 04	Revenue	% outstanding consumer debtors on billed revenue (GKPI)	n/a	19%	15% outstanding service debtors to revenue by 30 June 2025	15% outstanding service debtors to revenue by 30 September 2024	15% outstanding service debtors to revenue by 31 December 2024	15% outstanding service debtors to revenue by 31 March 2025	15% outstanding service debtors to revenue by 30 June 2025	Billing and payment report	BTO	

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
FV 05	Budget	Number of MTREF Budget submitted to Council 30 days before the start of the new financial year	n/a	1	1 MTREF Budget submitted to Council 30 days before the start of the new financial year 31May 2025	n/a	n/a	n/a	1 MTREF Budget submitted to Council 30 days before the start of the new financial year 31 May 2025	Council resolution	BTO
FV 06	Financial management	Cost coverage ratio (GKPI)	n/a	0.4 Months	1 to 3 months Cost coverage ratio by the 30 June 2025	1 to 3 months Cost coverage ratio by 30 September 2024	1 to 3 months Cost coverage ratio by 31 December 2024	1 to 3 months Cost coverage ratio by the 31 March 2025	1 to 3 months Cost coverage ratio by the 30 June 2025	Section 52 report	BTO
FV 07	AFS	Number of Audited Annual Financial Statements (AFS) submitted to council	n/a	1	1 Audited Annual Financial Statements (AFS) submitted to council by 25 January 2025	n/a	n/a	1 Audited Annual Financial Statements (AFS) submitted to council by 25 January 2025	n/a	Council resolution	BTO

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025					Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	
FV 08	Expenditure	% of payment made to service providers within 30 days of receiving invoice	n/a	100%	100% of payment made to service providers within 30 days of receiving relevant invoice by 30 June 2025	100% of payment made to service providers within 30 days of receiving relevant invoice by 30 September 2024	100% of payment made to service providers within 30 days of receiving relevant invoice by 31 December 2024	100% of payment made to service providers within 30 days of receiving relevant invoice by 31 March 2025	100% of payment made to service providers within 30 days of receiving relevant invoice by 30 June 2025	Creditors age analysis/ Invoice register	BTO
FV 09	Assets	Number of assets verifications conducted	n/a	1	1 assets verifications conducted by 30 June 2025	n/a	n/a	n/a	1 assets verifications conducted by 30 June 2025	Assets verification report	BTO
FV 10	Project Management	% spending on MIG funding	MIG	100%	100% spending on MIG funding by the 30 June 2025	25% spending on MIG funding by the 30 September 2024	50% spending on MIG funding by the 31 December 2024	75% spending on MIG funding by the 31 March 2025	100% spending on MIG funding by the 30 June 2025	MIG monthly report	INFRA

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025				Evidence	Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
FV 11	Electricity	% spending on INEP funding	INEP	75%	100% spending on INEP funding by 30 June 2025	25% spending on INEP funding by 30 September 2024	50% spending on INEP funding by 31 December 2024	75% spending on INEP funding by 31 March 2025	100% spending on INEP funding by 30 June 2025	INEP monthly report	INFRA

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objectives: To enhance good governance and public participation

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025					Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	
GG01	Good Governance and oversight	Final audited (2023/2024) consolidated Annual Report submitted to Council	n/a	1	Final audited (2023/2024) consolidated Annual Report submitted to Council for approval by 31 January 2025	n/a	n/a	Final audited (2023-2024) consolidated Annual Report submitted to Council for approval by 31 January 2025	n/a	Council resolution	MM
GG02	Good Governance and oversight	Submission of 2023/2024 annual Oversight Report to council	n/a	1	2023/2024 annual Oversight Report submitted to council for approval by 31 March 2025	n/a	n/a	2023/2024 annual Oversight Report submitted to council for approval by 31 March 2025	n/a	Council resolution	MM

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025					Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	
GG03	Audit	Obtain an Unqualified Auditor General opinion for the 2023/2024 financial year	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2023/2024 financial year by 30 November 2024	n/a	Obtain an Unqualified Auditor General opinion for the 2023/2024 financial year by 30 November 2024	n/a	n/a	AGSA audit report	MM
GG04	Audit	% of Auditor General matters resolved as per the approved audit action plan (Total organization)	n/a	76%	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2025 (Total organization)	n/a	n/a	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2025 (Total organization)	100% of Auditor General matters resolved as per the approved audit action plan by 30 June 2025 (Total organization)	AGSA Audit Action Plan	MM

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025				Evidence	Direct orate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		
GG05	Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	n/a	56%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	Internal audit action plan	MM
GG06	Audit	% Reduction of repeat audit findings (total organization)	n/a	New	100% Reduction of repeat audit findings by 31 March 2025 (total organization)	n/a	n/a	100% Reduction of repeat audit findings by 31 March 2025 (total organization)	n/a	AGSA audit action plan	MM

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025				Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
GG07	Risk management	Number of security risk assessment conducted	n/a	4	4 security risk assessment conducted by 30 June 2025	1 security risk assessment conducted by 30 September 2024	2 security risk assessment conducted by 31 December 2024	3 security risk assessment conducted by 31 March 2025	4 security risk assessment conducted by 30 June 2025	Security assessment report MM
GG08	Risk management	Number of project risk assessments conducted	n/a	4	4 project risk assessments conducted by 30 June 2025	1 project risk assessments conducted by 30 September 2024	2 project risk assessments conducted by 31 December 2024	3 project risk assessments conducted by 31 March 2025	4 project risk assessments conducted by 30 June 2025	Project risk assessment reports MM
GG09	Declaration of financial interest	Number of councillors who have declared their financial interest	n/a	New	61 councillors declared their financial interest by 31 December 2024	61 Councillors declared their financial interest by 30 September 2024	n/a	n/a	n/a	Financial interest declaration register MM

No	Programme	Key performance indicator	Original Budget R000's 2024/ 2025	Audited baseline 2022/2023	Annual targets	2024/2025				Direct orate	
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.		Evidence
GG10	Declaration of financial interest	Number of administrative staff who have declared their financial interest	n/a	New	150 administrative staff declared their financial interest by 31 December 2024	100 administrative staff declared their financial interest by 30 September 2024	200 administrative staff declared their financial interest by 31 December 2024	n/a	n/a	Financial interest declaration register	MM
GG11	Risk management	% execution of identified risk mitigation plans within prescribed timeframes (total organisation)	n/a	94%	100% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation)	25% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation)	50% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation)	75% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation)	100% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation)	Quarterly Risk assessment reports	MM

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025				Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
GG12	IDP	Approval of 2025/2026 IDP process plan	n/a	1	2025/2026 IDP process plan approved by council by August 2024	2025/2026 IDP process plan approved by council by August 2024	n/a	n/a	n/a	MM
GG13	IDP	Approval of 2025/2026 IDP	n/a	1	2025/2026 IDP approved by council by 31 May 2025	n/a	n/a	n/a	2025/2026 IDP approved by council by 31 May 2025	MM
GG14	MPAC programme	Number of MPAC quarterly reports submitted to council	n/a	3	4 MPAC quarterly reports submitted to council by 30 June 2025	1 MPAC quarterly reports submitted to council by 30 September 2024	2 MPAC quarterly reports submitted to council by 31 December 2024	3 MPAC quarterly reports submitted to council by 31 March 2025	4 MPAC quarterly reports submitted to council by 30 June 2025	CS

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025				Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	
GG15	Mayoral Campaigns (event promotions)	Number Mayoral outreach projects initiated	R 1 321 751,90	1	3 Mayoral outreach programmes initiated by 30 June 2024	1 Mayoral outreach programmes initiated by 30 September 2024	2 Mayoral outreach programmes initiated by 31 December 2024	n/a	3 Mayoral outreach programmes initiated by 30 June 2024	Report and Attendance register CS
GG16	Speakers outreach (event promotions)	Number of Speakers outreach projects initiated	R 1 299 891,26	1	3 Speakers outreach programmes initiated by 30 June 2025	n/a	1 Speakers outreach programmes initiated by 31 December 2024	2 Speakers outreach programmes initiated by 31 March 2025	3 Speakers outreach programmes initiated by 30 June 2025	Out reach Reports and attendance register CS
GG17	Ward committee programme	Number of ward reports submitted to council	n/a	2	4 ward committee reports submitted to council by 30 June 2025	1 ward committee reports submitted to council by 30 September 2024	2 ward committee reports submitted to council by 31 December 2024	3 ward committee reports submitted to council by 31 March 2025	4 ward committee reports submitted to council by 30 June 2025	Council resolution CS

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025					Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	
GG18	Community meetings	% of wards that have held at least one councillor convened community meeting	n/a	New	100% of wards that have held at least one councillor convened community meeting by 30 June 2025	100% of wards that have held at least one councillor convened community meeting by 30 September 2024	100% of wards that have held at least one councillor convened community meeting by 31 December 2024	100% of wards that have held at least one councillor convened community meeting by 31 March 2025	100% of wards that have held at least one councillor convened community meeting by 30 June 2025	Ward Reports and Attendance register	CS
GG19	Bursaries	Number of External Mayoral Bursaries Awarded	Opex	New	30 External Mayoral Bursaries Awarded by 30 June 2025	n/a	n/a	n/a	30 External Mayoral Bursaries Awarded by 30 June 2025	Signed Approval letters	CS

No	Programme	Key performance indicator	Original Budget R000's 2024/2025	Audited baseline 2022/2023	Annual targets	2024/2025					Directorate
						1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr.	Evidence	
GG20	Communications	% Reviewal of communication strategy	n/a	100%	100% reviewal of communication strategy by 31 December 2024	n/a	100% reviewal of communication strategy by 31 December 2024	n/a	n/a	Council resolution	CS
GG21	Council support	Number of Council portfolio committees meetings held	n/a	New	40 Council portfolio committee meetings (Section 79) held by 30 June 2025	10 Council portfolio committee meetings held by 30 September 2024	20 Council portfolio committee meetings held by 31 December 2024	30 Council portfolio committee meetings held by 31 March 2025	40 Council portfolio committee meetings held by 30 June 2025	Minutes and Attendance register	CS

CONCLUSION

The SDBIP is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 of MFMA (monthly reporting), section 72 of MFMA (mid-year report) and section 46 of MSA (end-of-year annual reports). This enables the Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.


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Ms. NR Makgata *Pr*Tech Eng
MUNICIPAL MANAGER

14 June 2024
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DATE


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M.D TLADI
MAYOR

14 June 2024
.....

DATE

